

Thompson Rivers University

VP Admin & Finance

2013– 2014

Board Presentation

May 31, 2013





Budget Committee of Senate (BCOS)

■ Role of BCOS:

- Advisory capacity to Senate on matters within the jurisdiction of Senate
- Advisory capacity to the President and Vice-Presidents on budgetary policy, processes and allocations



BCOS Membership

- VP Administration and Finance (Chair)
- 2 Deans
- 11 Faculty members
- 2 Directors
- 1 Staff member
- 2 Students
- Senior administrative staff (non-voting)
 - Provost Vice-President Academic
 - AVP HR & Planning
 - AVP Finance
 - Director of Budget Development & Internal Audit
 - Director Williams Lake Campus



BCOS

- Regular monthly meetings
- Regular capital construction updates
- Presentations from
 - Facilities
 - Athletics and Recreation
 - Williams Lake
 - Research and Graduate Studies
 - TRU Student Union



Sub-committees of BCOS

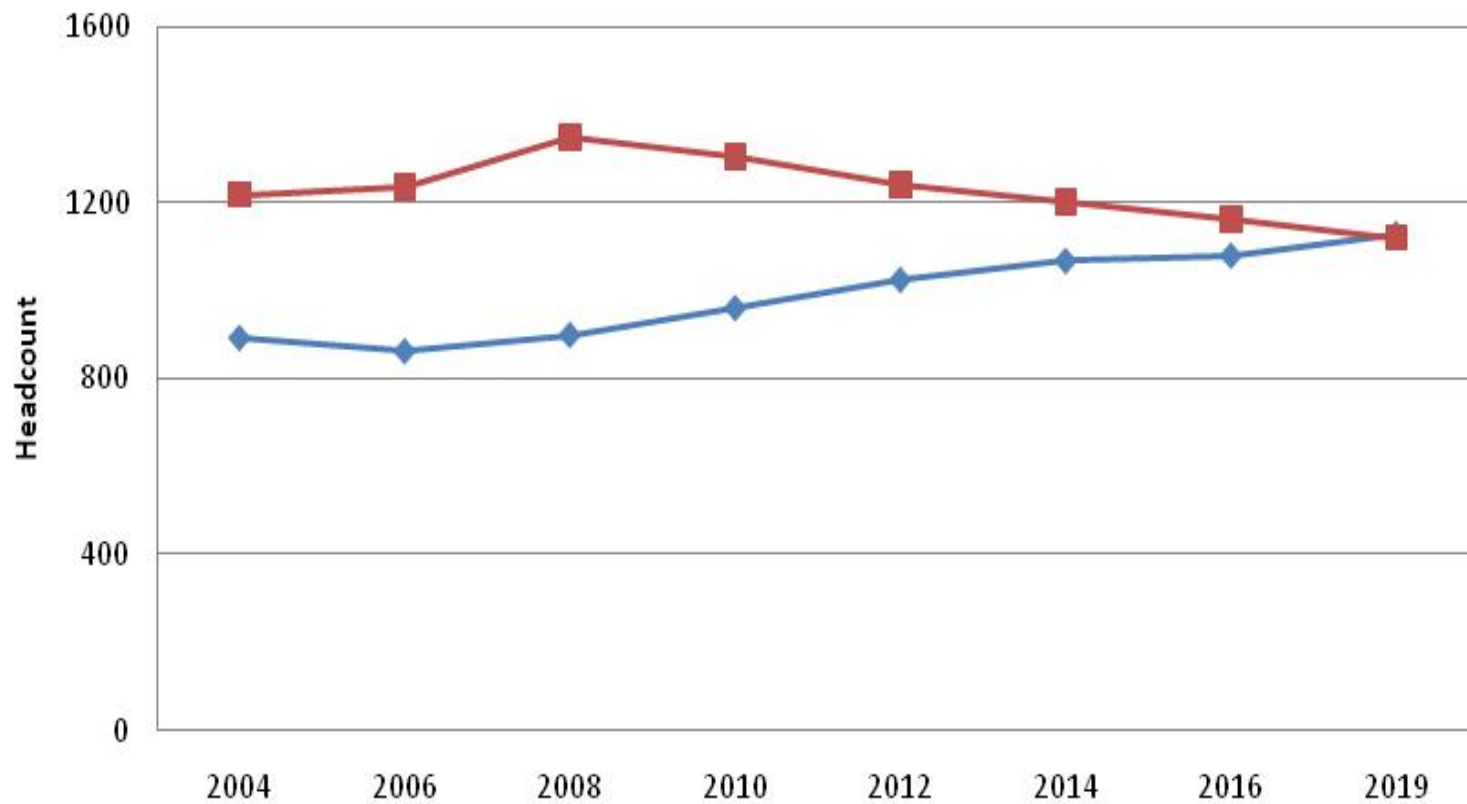
- Budget Review of New Programs and Courses
- Tuition Waiver
- Expenditure review



Context for 2013-14

- **Enrolment Data**
 - School District #73
 - TRU - trends
- **Revenue Sources**
 - Government grants
 - Tuition
 - Other revenues
- **Expenditures**
 - Categories
- **Benchmark Data**
 - Comparative information

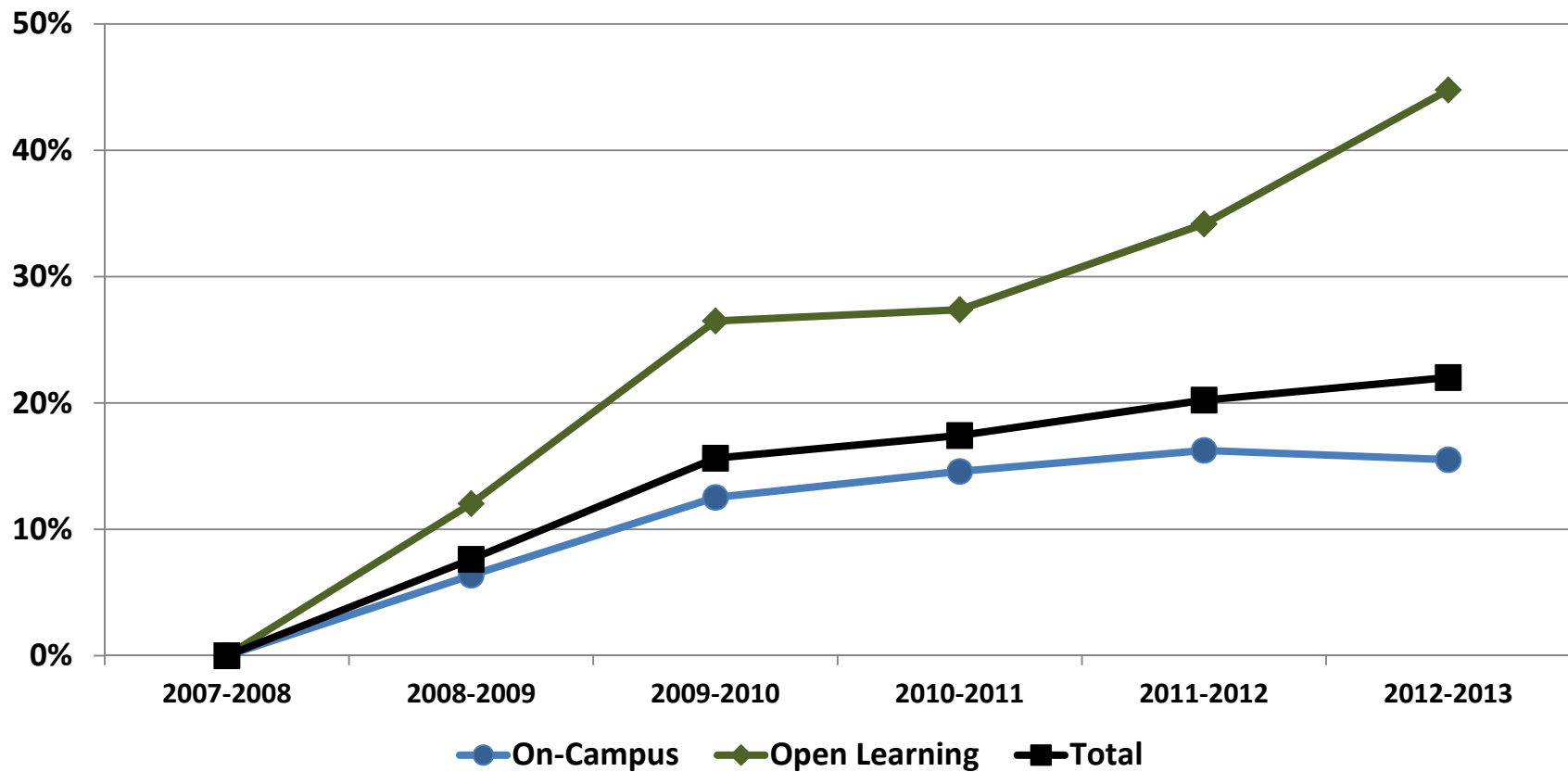
School District 73 Kamloops/Thompson Kindergarden and Grade 12 Enrolment Projections to 2019



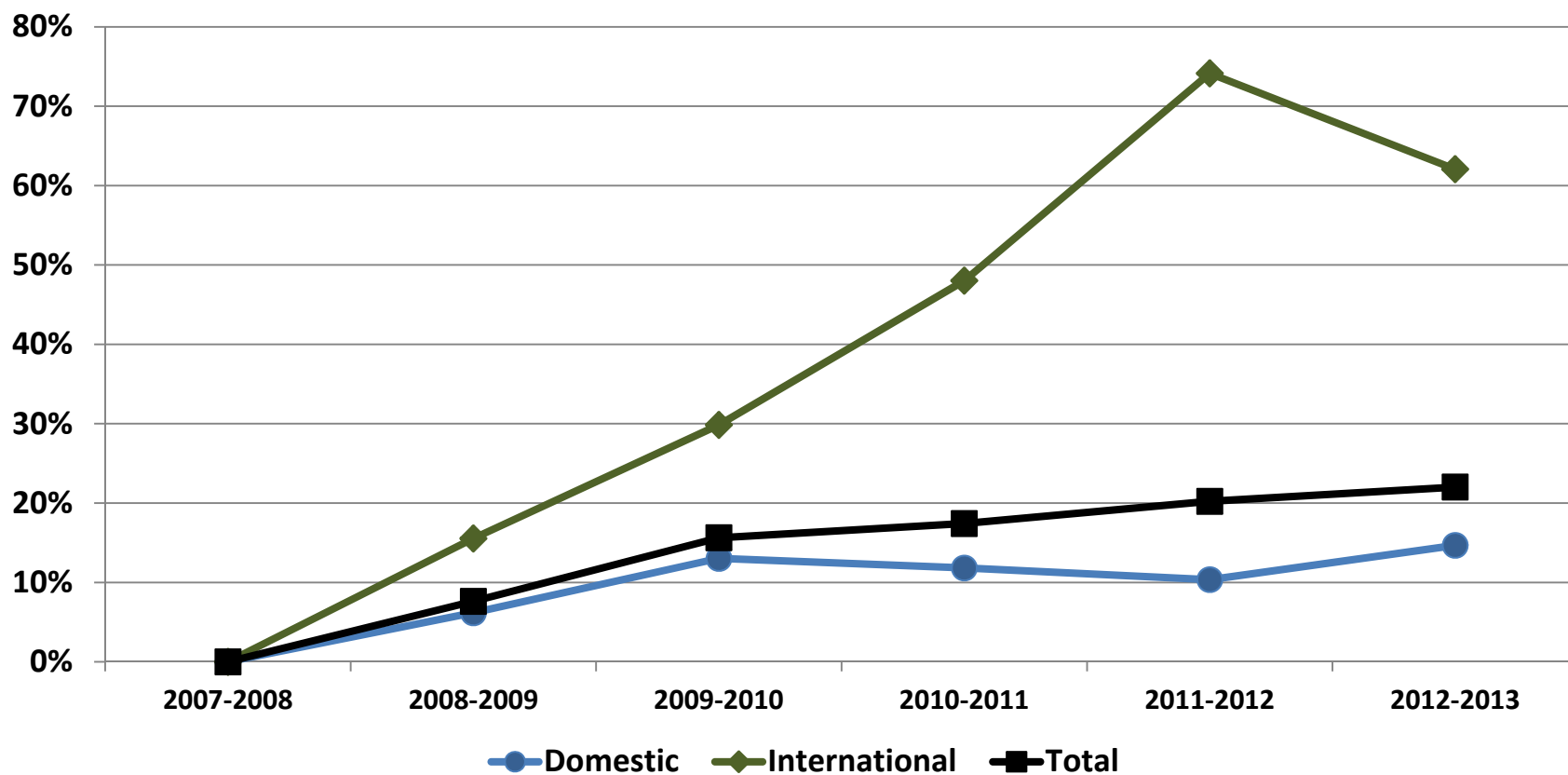
Source: Ministry of Education

◆ Kindergarden ■ Grade 12

On Campus and Open Learning
Academic Course Registrant Enrolment Trends
% Change 2007-08 to 2012-13
Thompson Rivers University

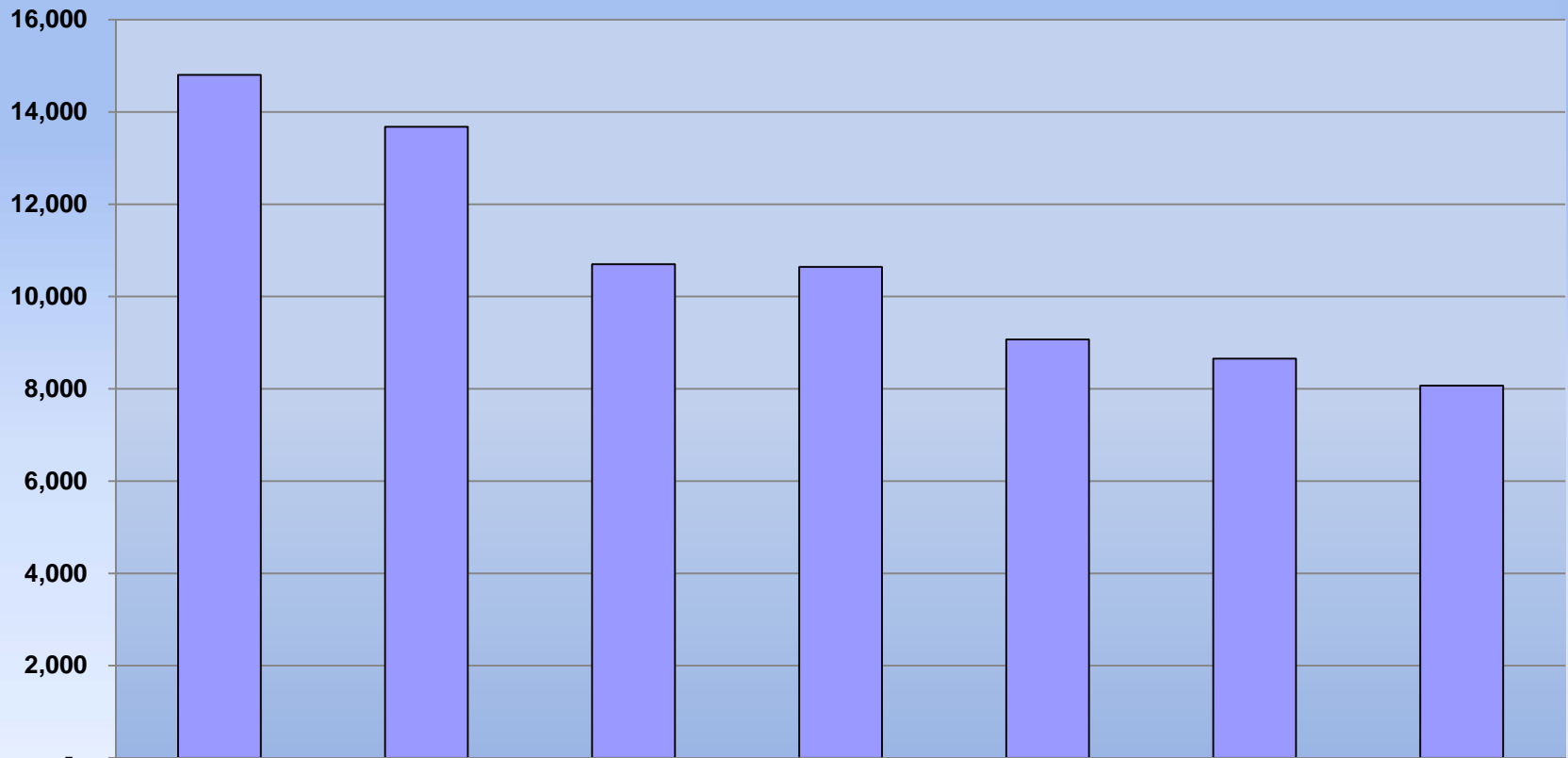


Domestic and International Academic Course Registrant Enrolment Trends % Change 2007-08 to 2012-13 Thompson Rivers University



Government Funding Comparison of RUCBC Universities

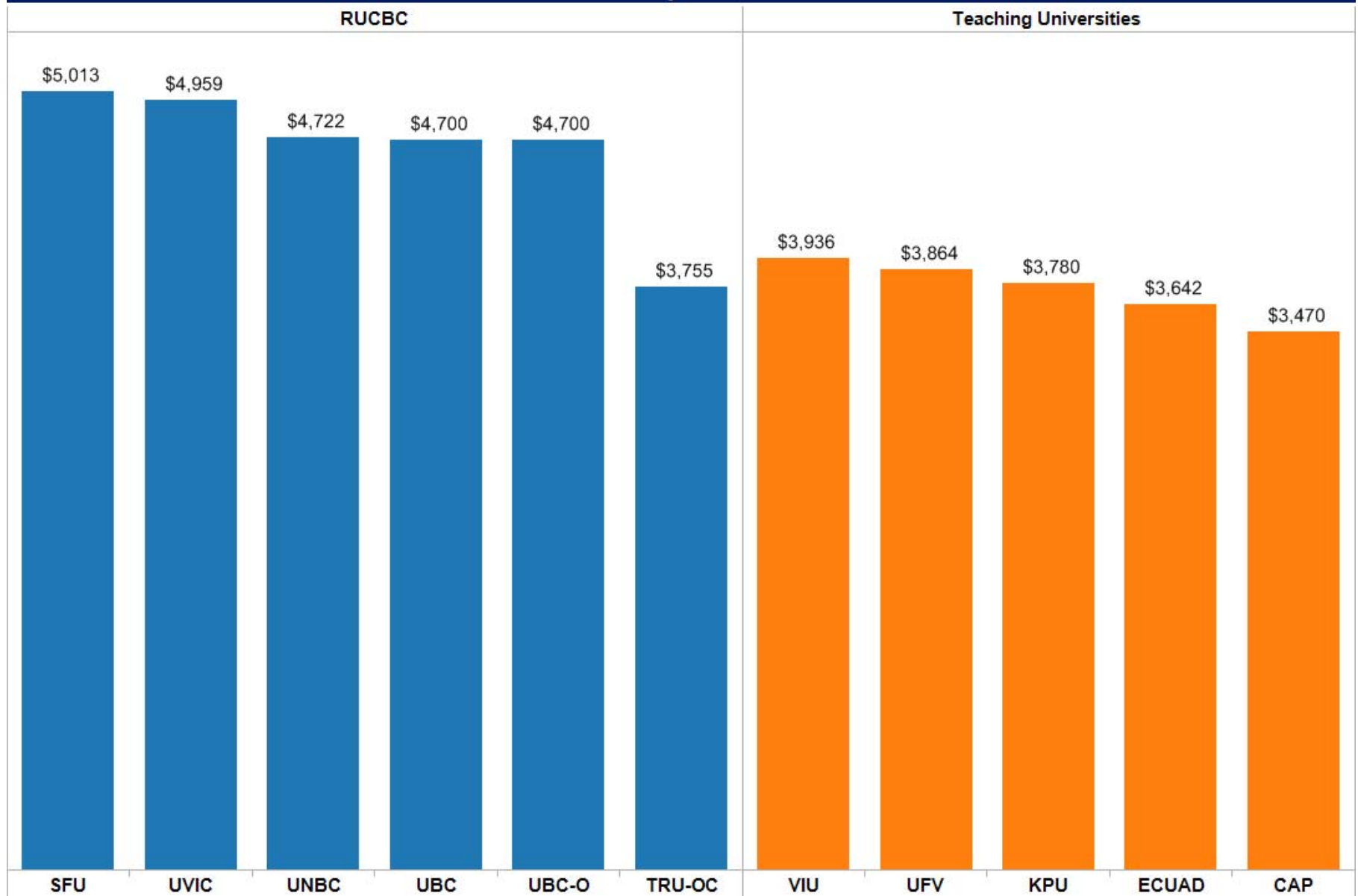
Provincial Operating Grant per FTE - 2013/14



■ Dollars per FTE	University of British Columbia (Vancouver)	University of Northern B.C.	Simon Fraser University	University of Victoria	University of British Columbia (Okanagan)	Royal Roads University	Thompson Rivers University
	14,805	13,679	10,701	10,643	9,070	8,654	8,069

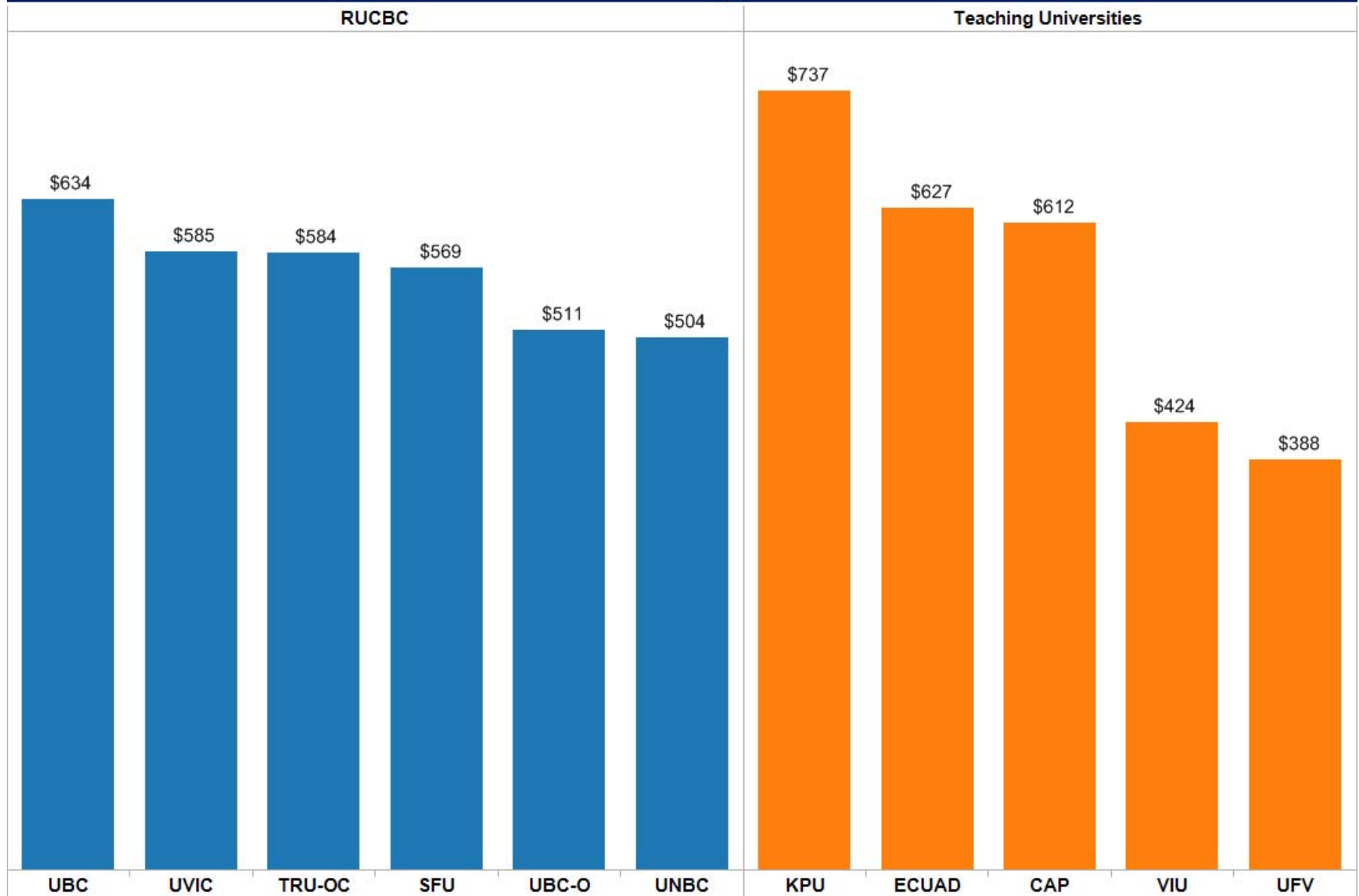
Tuition Fees - 2012/13 BC Universities

Tuition by Institution



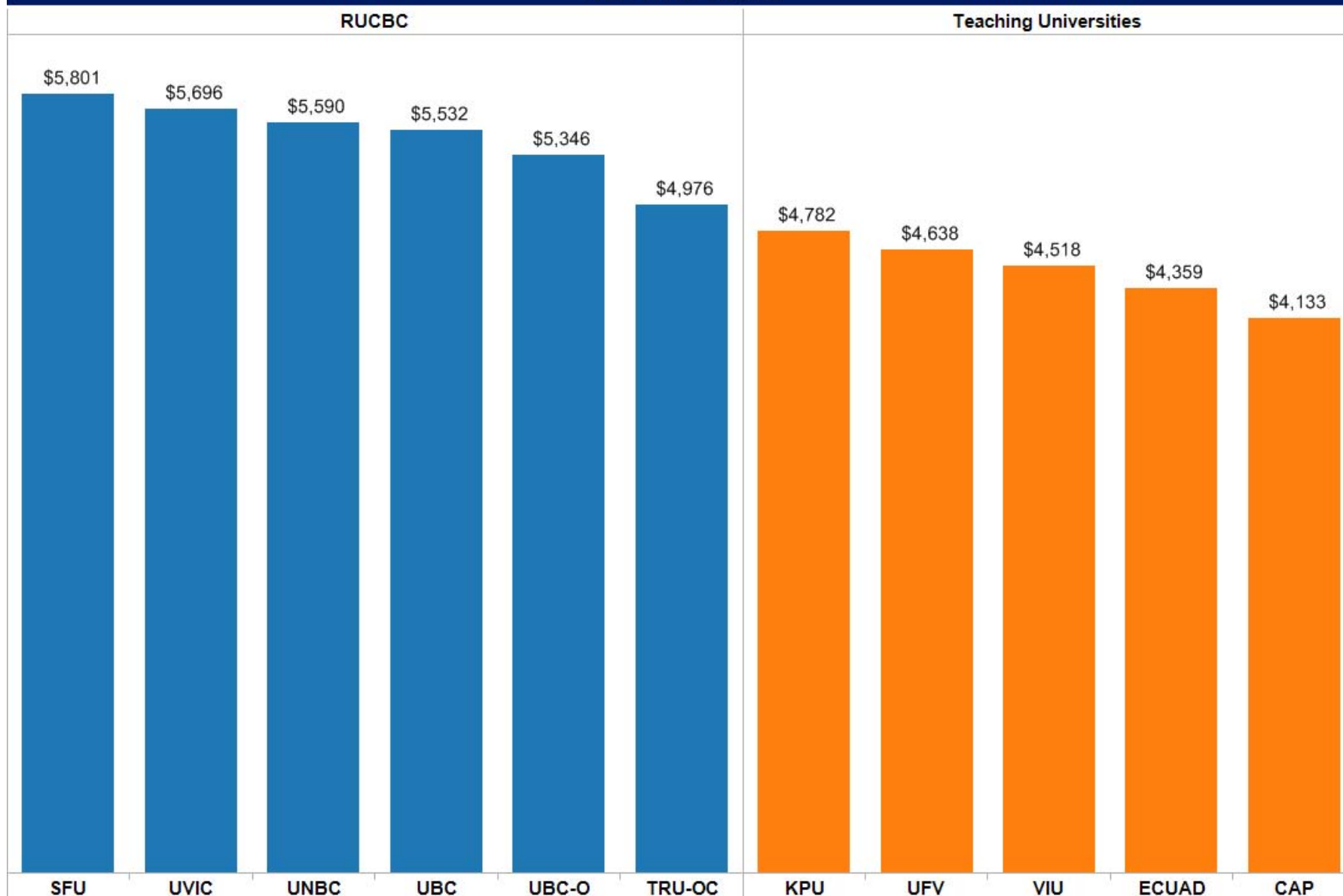
Mandatory Student Union Fees - 2012/13

Student Union Fees by Institution



Total Fees For Students - 2012/13

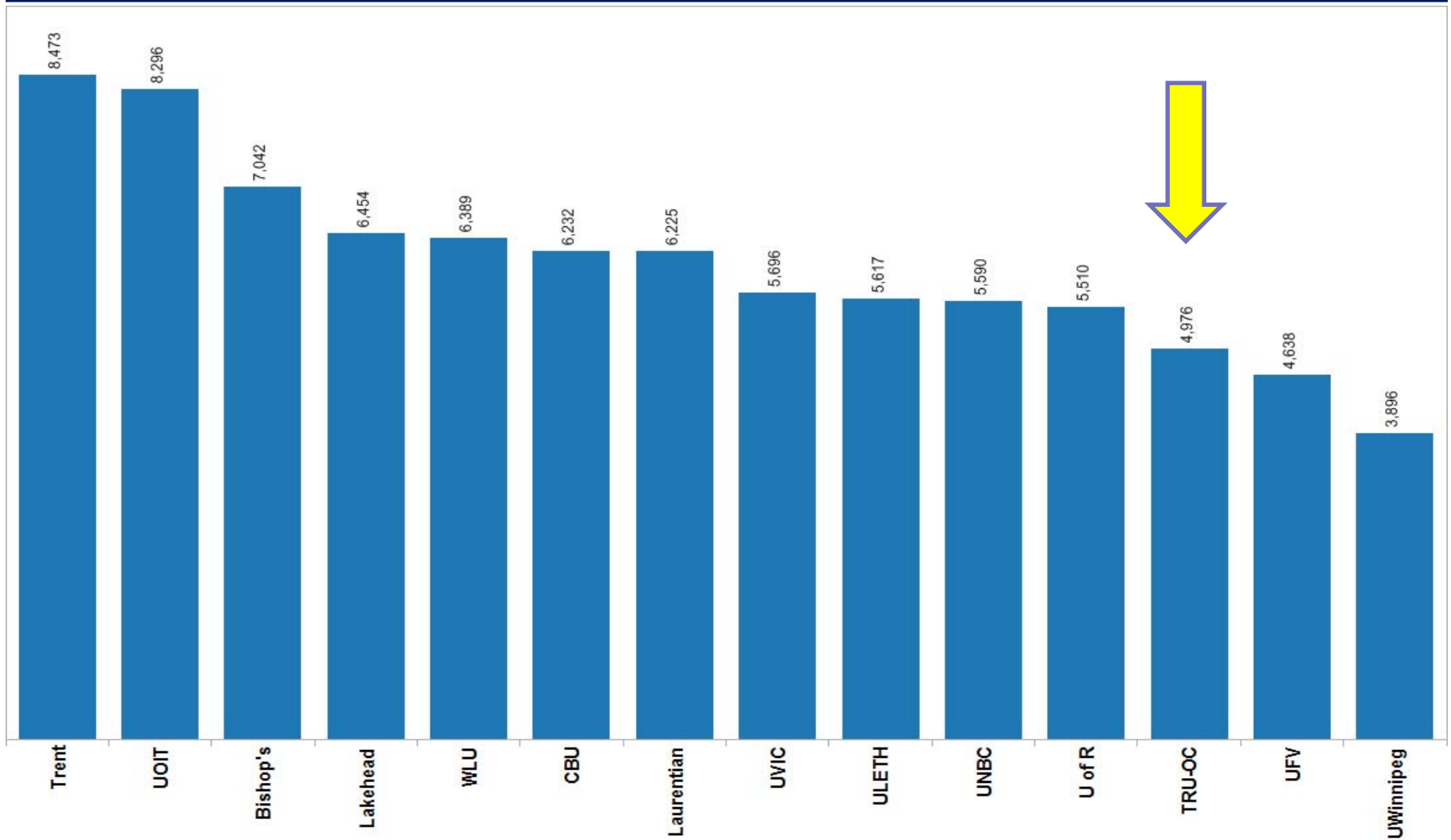
Total Fees for Students



Total Fee Comparison at 14 Universities Across Canada

Total Fees For Students - 2012/13

Total Fees for Students



Thompson Rivers University

Comparison of the Percentage Operating Expenditures by area for selected Canadian Universities

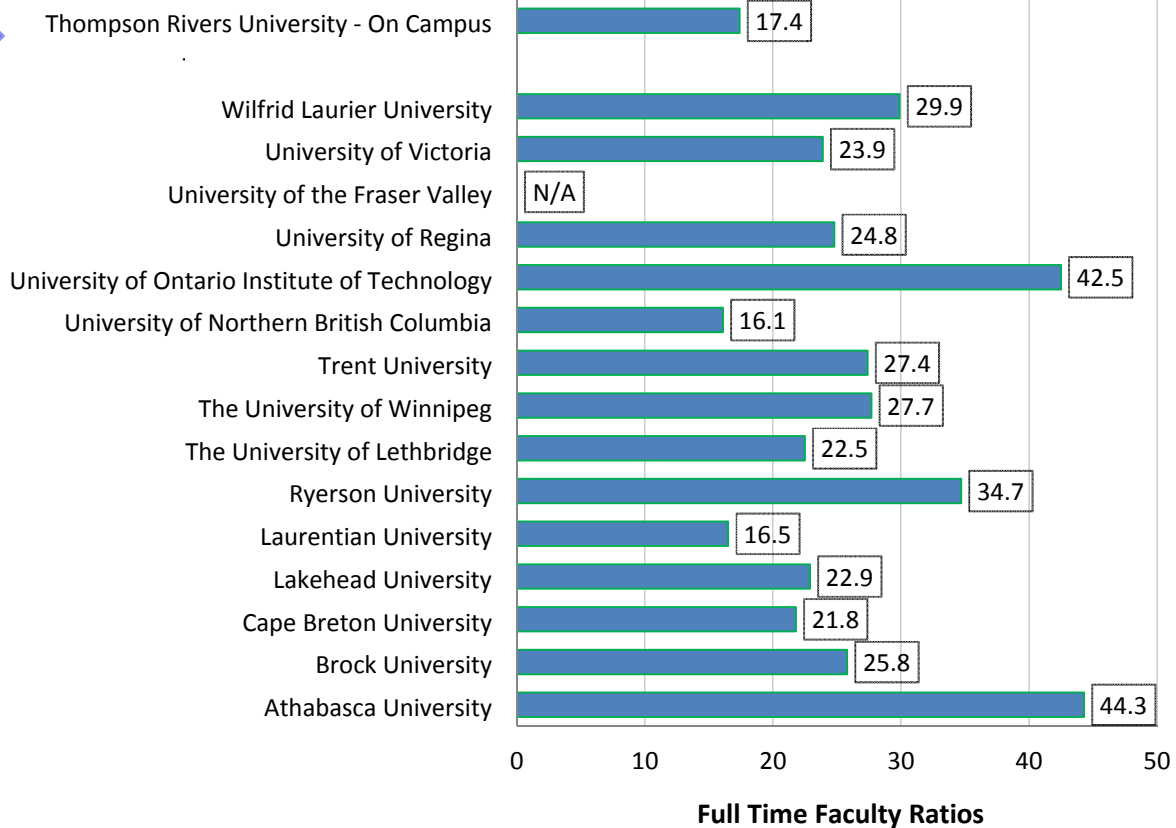
For the Year Ended March 31, 2011

Fiscal Year 2010/11 ⁽¹⁾	Academic	Library	Computing	Administration & General	Student Services	Physical Plant	External Relations	FTE Enrolment - Full time Faculty Ratios 2008/09 Fiscal ⁽²⁾
Athabasca University	62.3%	3.7%	9.2%	13.3%	3.8%	4.6%	3.1%	44.3
Brock University	58.8%	3.8%	3.9%	7.7%	13.1%	10.1%	2.6%	25.8
Cape Breton University	56.1%	3.9%	3.4%	12.8%	9.0%	11.1%	3.8%	21.8
Lakehead University	56.8%	4.3%	2.6%	13.6%	8.7%	12.4%	1.6%	22.9
Laurentian University	58.3%	3.8%	2.0%	11.8%	13.7%	8.2%	2.1%	16.5
Ryerson University	55.2%	3.3%	3.3%	14.2%	11.4%	10.2%	2.5%	34.7
The University of Lethbridge	56.4%	4.6%	5.3%	11.9%	9.1%	11.0%	1.7%	22.5
The University of Winnipeg	57.8%	4.1%	4.9%	15.0%	6.6%	7.8%	3.9%	27.7
Trent University	57.1%	3.9%	2.4%	11.2%	14.2%	8.2%	3.0%	27.4
University of Northern British Columbia	54.5%	5.0%	6.6%	12.9%	8.9%	9.9%	2.2%	16.1
University of Ontario Institute of Technology	35.4%	3.0%	7.5%	30.6%	9.3%	11.0%	3.3%	42.5
University of Regina	53.2%	5.3%	4.6%	12.2%	9.0%	13.9%	1.9%	24.8
University of the Fraser Valley	64.8%	3.0%	4.0%	11.1%	7.4%	7.5%	2.2%	N/A
University of Victoria	58.8%	5.5%	3.5%	11.2%	10.1%	8.1%	2.9%	23.9
Wilfrid Laurier University	56.6%	4.6%	2.6%	12.7%	12.2%	8.0%	3.3%	29.9
Thompson Rivers University:								
Thompson Rivers University - Open Learning	34.9%	1.8%	12.8%	23.4%	14.3%	4.8%	7.9%	
Thompson Rivers University - On Campus	64.5%	2.0%	3.5%	10.8%	11.7%	6.1%	1.3%	17.4
TRU On Campus ranking	2	16	9	15	5	15	16	3

⁽¹⁾ Source: CAUBO/ACPAU Web Site

⁽²⁾ Last year data available CAUT (TRU
Data is calculated by TRU)

FTE Enrolment - Full time Faculty Ratios 2008/09 Fiscal ¹



■ FTE Enrolment - Full time Faculty Ratios 2008/09 Fiscal (1) Last year data available



Context continued

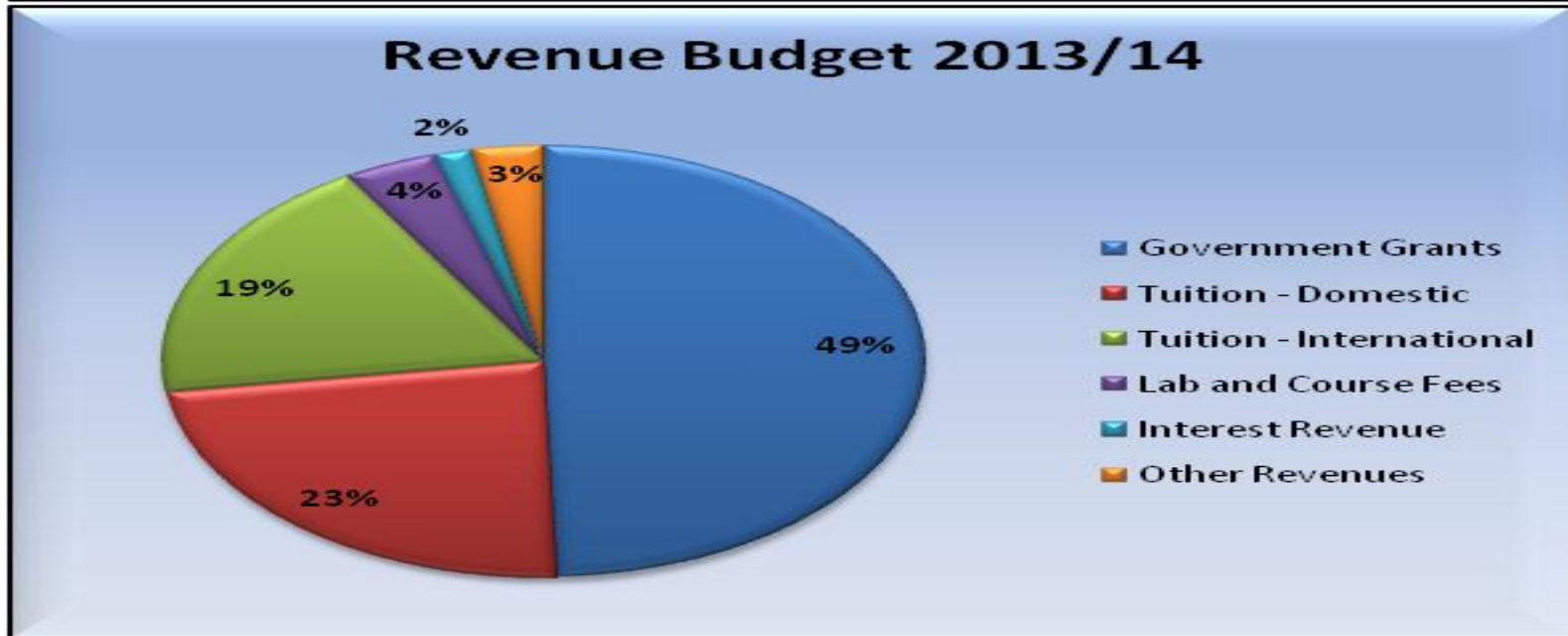
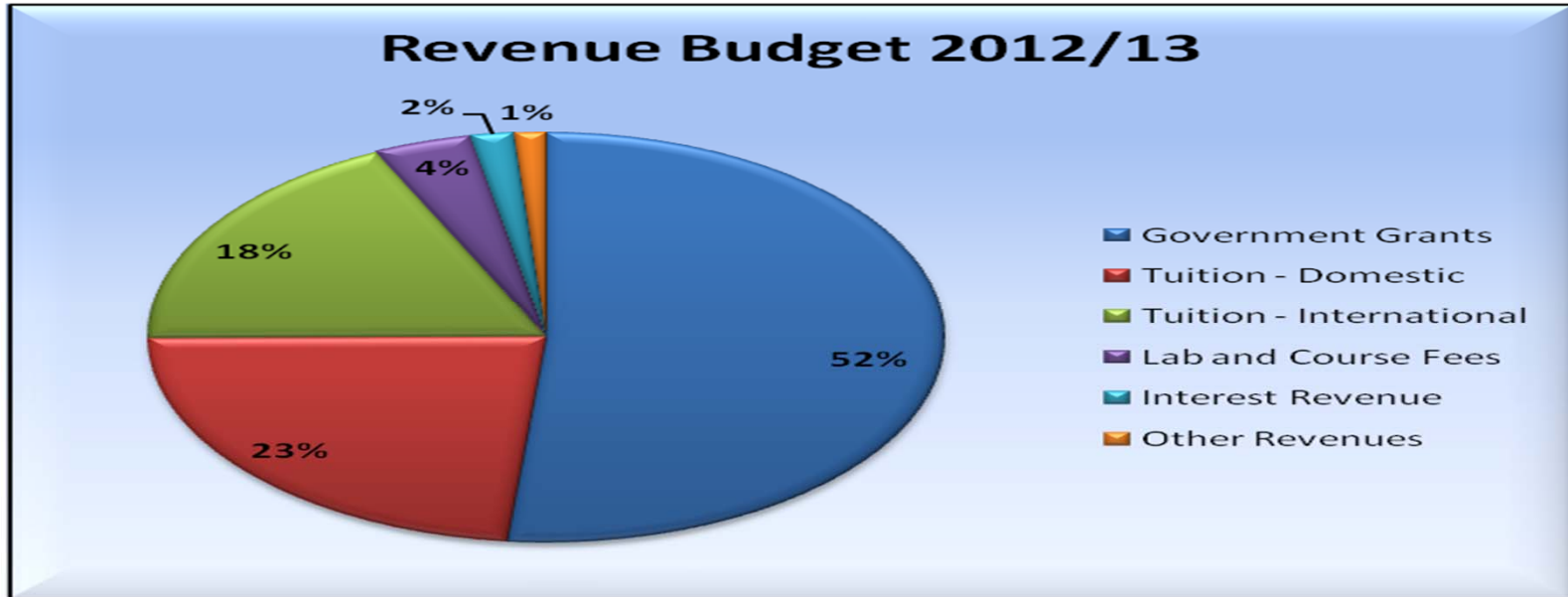
- On Campus domestic enrolment continues to decline slightly
- International Enrolment small decrease in 2012-13 but anticipated to be increase in 2013-14
- Law School will be enrolling the third cohort
- Cost Drivers continue to rise
 - Salaries and benefits (before any COLA adjustment)
 - Progression through the scales
 - Benefit Premiums
 - Promotion through the ranks
 - Higher Education Cost Index – Non Salary
- Fiscal Year Results for 2012-13
 - Projected to have a small surplus
 - Divisional Carry Forwards
 - Some Faculties, Schools and Divisions projected to have a positive carry forward and some projected to have negative carry forward
 - Institutional Contingency
 - Anticipated to remain at 2%



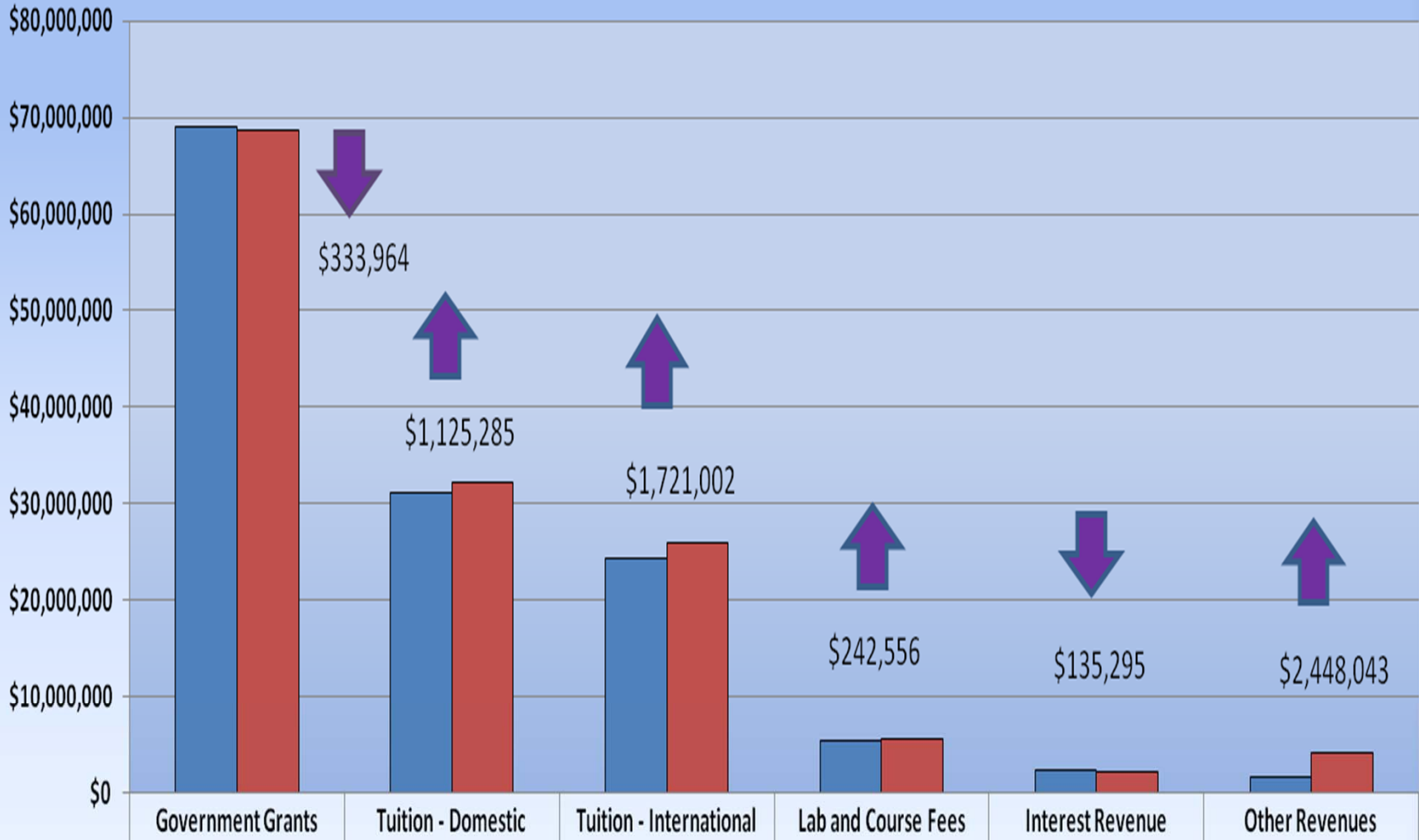
Upcoming Challenges 2013-14 and Beyond

- **Government Grants**
 - Have been frozen past 3 years
 - 2.5% reduction over the next three years (approx. \$1.6 million)
- **On Campus Domestic Enrolment**
 - Continues to decline
- **Domestic Tuition and Mandatory Ancillary fees**
 - Capped at 2%
- **Deferred Maintenance** funding has been reduced from prior years
- **Rising Cost Drivers**
 - Progression, promotion, inflation and increased services
- **Salaries and Benefits**
 - Have negotiated contracts with CUPE and Open Learning Faculty
 - In negotiations with TRUFA

Draft Operating Fund Revenues (Total)



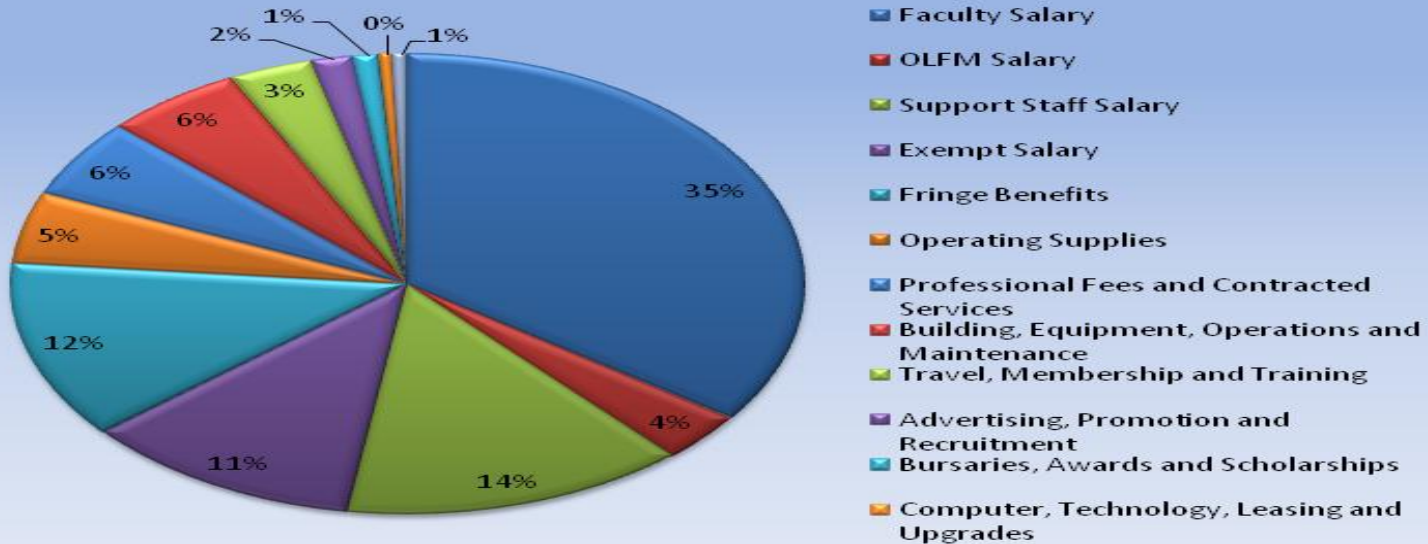
Revenue Budget for 2012-13 and 2013-14



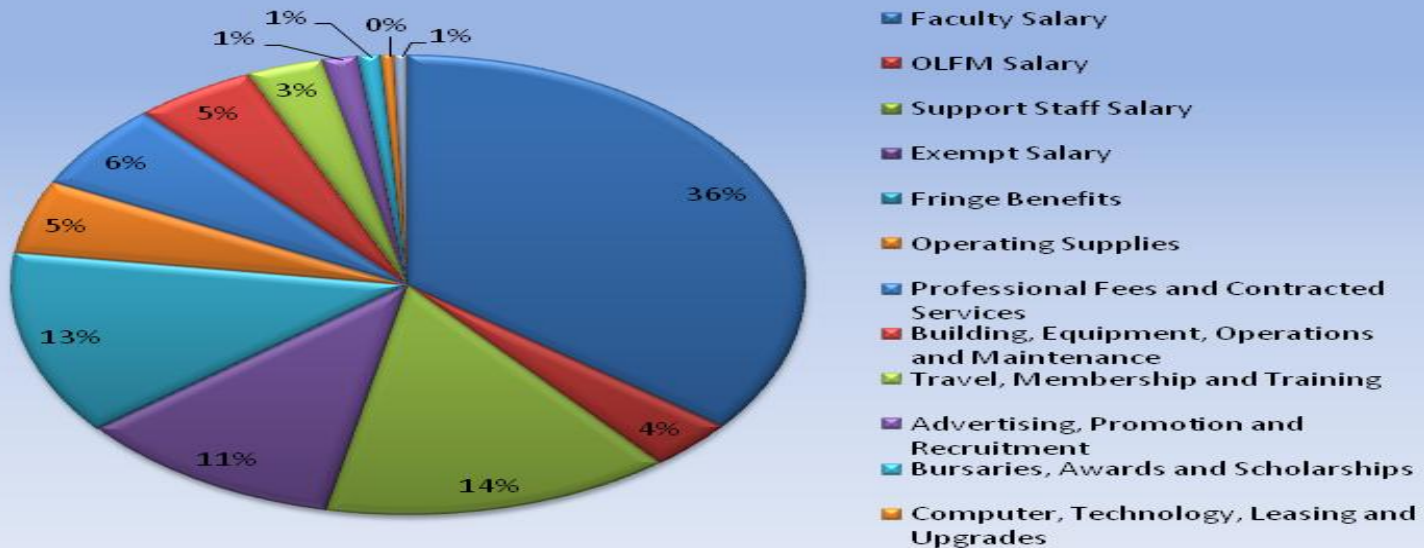
■ Revenue Budget 2012/13	\$68,998,964	\$31,166,715	\$24,288,998	\$5,300,444	\$2,335,295	\$1,699,957
■ Revenue Budget 2013/14	\$68,665,000	\$32,292,000	\$26,010,000	\$5,543,000	\$2,200,000	\$4,148,000

Draft Operating Fund Expenditures (Total)

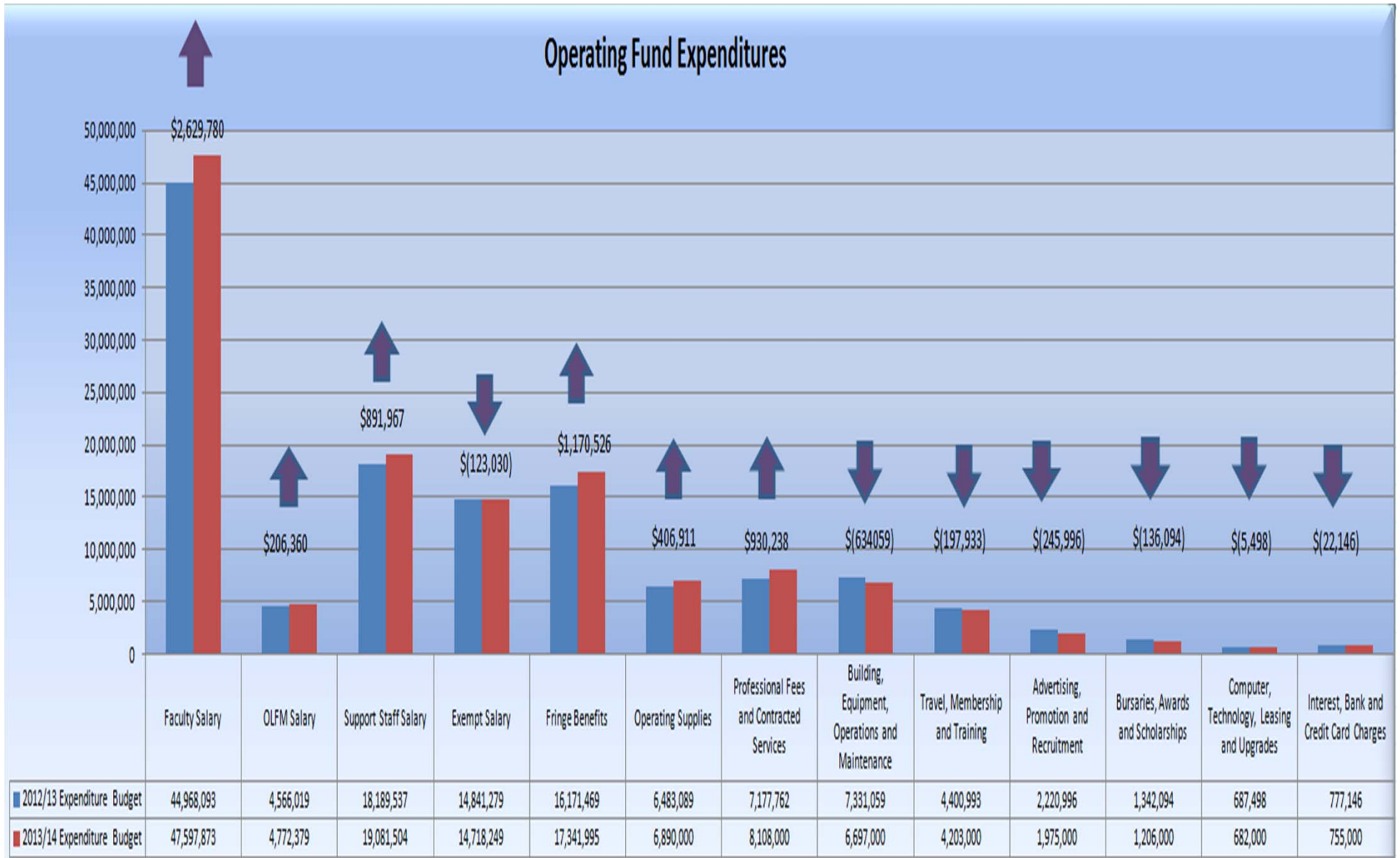
2012/13 Expenditure Budget



2013/14 Expenditure Budget



Draft Operating Fund Expenditures Budget Comparison





Understandings included in BCOS Recommendation

- Revenue and Expenditure Budget v3 (operating funds)
- Budget Assumptions
- Domestic Tuition and Ancillary Fee Increase
- International Student Tuition Fee and Ancillary Fee Increase
- Parking Fee Increase (as approved last fiscal)
- Expenditure Reduction – Savings Plan
 - 2012/13 - savings of 1.5% to 2.0%
 - 2013/14 – savings of 1.5%
 - 2014/15 – savings of 1.5% to 2.0%



BCOS Recommendation

BCOS is recommending approval of the Operating Fund Budget of Revenues and Expenditures for the 2013/2014 Fiscal Year as presented in Draft 3.

Total operating expenditures of \$134,028,000
and reserves of \$4,830,000

Draft Operating Fund Budget of Revenues and Expenditures for the 2013/2014 Fiscal Year

	Operating Fund			
	2013-14 Annual Budget	2012-13 Annual Forecast	2012-13 Annual Budget	2011-12 Year End Actual
Revenue				
Government Grants	68,665,000	69,032,471	68,998,964	68,955,301
Tuition - Domestic	32,292,000	29,724,955	31,166,715	26,885,060
Tuition - International	26,010,000	23,838,733	24,288,998	24,261,770
Lab and Course Fees	5,543,000	5,525,401	5,300,444	5,462,727
Interest Revenue	2,200,000	2,072,900	2,335,295	2,166,511
Realized Gains (excludes Unrealized Gain/Loss on Investments)	-	649,576	-	1,230,279
Other Revenues	4,005,000	4,438,241	2,321,640	3,186,778
Internal Revenues and Transfers	143,000	552,960	(621,683)	(1,668,871)
Total Revenue	138,858,000	135,835,238	133,790,373	130,479,555
Expenditures				
Compensation and Benefits	103,512,000	96,862,693	98,736,398	94,085,389
Operating Supplies	6,890,000	6,518,338	6,483,089	6,751,020
Professional Fees and Contracted Services	8,108,000	8,737,603	7,177,762	7,711,457
Building, Equipment, Operations and Maintenance	6,697,000	7,131,211	7,331,059	6,947,870
Travel, Membership and Training	4,203,000	4,994,449	4,400,993	5,326,176
Advertising, Promotion and Recruitment	1,975,000	2,146,792	2,220,996	2,243,856
Bursaries, Awards and Scholarships	1,206,000	1,298,342	1,342,094	1,027,358
Computer, Technology Leasing and Upgrades	682,000	724,931	687,498	536,778
Interest, Bank and Credit Card Charges	755,000	910,937	777,146	865,074
Total Expenditures	134,028,000	129,325,296	129,157,034	125,494,978
Excess (Deficiency) of Revenues over Expenditures before Reserves/ Non Divisional Items	4,830,000	6,509,942	4,633,339	4,984,577
Reserves/Non Divisional Items				
Board Reserves	1,930,000	1,968,338	1,968,338	1,900,000
Specific Purpose and International Building Reserves (net)	2,900,000	2,756,278	3,000,000	2,715,574
Reserves/Non Divisional Items	4,830,000	4,724,616	4,968,338	4,615,574
Excess (Deficiency) of Revenues over Expenditures	0	1,785,326	(334,999)	369,003

Capital Projects Update 2013-2014









Human Resources



New Facilities Annex



Master Planning

Voice your opinion.

tru.ca/campusmasterplan



This...

or that?

TRU Campus
Master Plan

**Public
Consultation**

**Wednesday,
April 17**

4–6pm

Campus Activity Centre



Campus Master Planning

- Campus and Community consultation process underway
- 2 town hall sessions held
- Another one scheduled for September 2013
- Plan should be available Fall 2013